AUDIT REPORT

GREENLAM AMERICA, INC.

2024 - 2025

VARKEY ASSOCIATES CPA,PA. Certified Public Accountants

1806 N. Flamingo Road, Suite 340 Pembroke pines, FL 33028 Phone: 786-473-3213 Fax: 954-362-5210

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GREENLAM AMERICA, INC.

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The Board of Directors,

Greenlam America, Inc.

8750 NW 36th Street, Suite:635,

Doral, Florida 33178

We have audited the balance sheet of **Greenlam America**, **Inc.** (Type C corporation) as of March 31, 2025, and the related statements of income, retained earnings, and cash flows for the year then ended. These financial statements are the responsibility of management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, and assessing the overall financial presentation. We believe that our audits provide a reasonable basis for expressing our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Greenlam America Inc., as of March 31st 2025, and the results of its operations and cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Varkey Associates CPA, PA.

Certified Public Accountants May 14, 2025.

Miami, Florida.

GREENLAM AMERICA INC. Balance Sheet

(As at 31st March, 2025)

		(200 2120020219		(US \$)	
		Notes		March 2025	(//	March 2024
ASSETS:						
Current Assets						
Cash and	Bank	A	407,320		53,498	
Accounts	Receivables	B	2,639,458		2,347,998	
Prepaid I	Expenses	C	17,899		18,426	
Advance	Tax	D	17,022		9,315	
Vendor I	Deposit	E	19,542		19,542	
Goods in	Transit	F	326,546		617,727	
Inventori	es	G	682,569		653,221	
7	Total Current Assets	-		4,110,356	,	3,719,727
Fixed Assets	our ourent rissets			7,110,550		3,719,727
Office Ed	quipments	H	32,594		37,227	
Furniture	& Fixtures	H	161,503		186,570	
Warehou	se Equip & Fixtures	H	29,206		30,123	
, ,	cumulated Depreciati	on	(148,893)		(131,669)	
	Total Fixed assets			74,410		97,879
Goodwill						
Goodwill		I	900,000		900,000	
	. Amortization	<i>I</i> _	(900,000)		(900,000)	
7	Total Other Assets			_		-
Total Assets				4,184,766		3,817,606
TTADITITIE	o CITADELLOI DEL	NC EAT	TTPTS			
Current Liabilit	& SHAREHOLDEI	C'S EQU				
Accounts		T	413,362		700 269	
	•	J K	220,035		709,368	
Accrued	_		•		180,627	
	Income Tax Payable	L	21,089		25,938	
	Tax Payable	M	7,795		8,098	
	Rent (Short Term)	N	-	662 204	1,104	007.407
1	Total Current Liabili	ties		662,281		925,135
Sharahaldar'a E	Canit-	N-COLUMN TO THE PARTY OF THE PA	_			
Shareholder's E Capital St		P	1,600,000		1 600 000	
Retained					1,600,000	
	Earnings Total Shareholder's I	Q_ Fanity	1,922,485	3,522,485	1,292,471	. 2 802 471
	. C 1001011011010101 5 I	-quity		J9J449400		2,892,471
Total Liabilities	s & Shareholder's E	quity	,	4,184,766		3,817,606
			•			



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GREENLAM AMERICA INC.

Statement of Income

(For the year ended 31st March, 2025)

			(US \$)	
Income		March 2025		March 2024
Gross Sales		16,967,459		16,217,522
Opening Inver	1,270,948		1,178,150	
Purchases	12,451,605		12,126,824	
Other Cost	679,458	_	607,698	
	14,402,011	-	13,912,672	
Less Closing In	nventory 1,009,115		1,270,948	
Less Damaged	Inventory 18,746			
Cost of Goods Sold		13,374,150		12,641,724
Gross Profit		3,593,309	_	3,575,798
General and Administrati	ve Expenses			
Accounting Fee	21,000		21,000	
Bank Service Charges	20,407		11,319	
Consultancy Fee	193,800		223,886	
Depreciation Expense	23,469		24,372	
Insurance Expenses	60,492		56,418	
Legal and Professional	Fees 41,290		26,389	
Office Expenses	7,489		7,001	
Staff Welfare	4,479		2,085	
Payroll Expenses	922,728		896,605	
Postage and Shipping	4,225		16,383	
Rent Expense	382,544		337,856	
Income Taxes	278,716		302,191	
Repairs and Maintenan	ce 260		ne.	
Selling Expenses	376,428		364,313	
Telephone and Fax Ch	arges 24,415		27,753	
Travel Expenses	82,688		99,935	
Warehouse Expenses	86,128		95,392	
Damaged Inventory	18,746			
Bad debts	13,991		1,482	
Total Expenses		2,563,295		2,514,380
Pro	fit from Operations	1,030,014		1,061,418
Other Income		_		-
Net Profit		1,030,014	=	1,061,418



GREENLAM AMERICA INC.

Statement of Retained Earnings

(For the year ended 31st March, 2025)

(US\$)

	March 2025	March 2024
Opening Retained Earnings balance	1,292,471	1,671,053
Net Income for the period	1,030,014	1,061,418
Dividend distribution during the period	(400,000)	(1,440,000)
Closing Balance	1,922,485	1,292,471



GREENLAM AMERICA INC.

Statement of Cash Flow

(For the year ended 31st March, 2025)

Cash Flow from Operating Activities		March 2025	(US \$)	March 2024
Net Income		1,030,014		1,061,418
Changes in Assets and Liabilities				
Increase in Accounts Receivables	(291,460)		(348,269)	
Decrease/Increase in Prepaid Expenses	527		(237)	
Increase in Vendor Deposit/Advances	-		(500)	
Increase in Goods in Transit	291,181		(77,206)	
Increase in Inventory	(29,348)		(15,592)	
Decrease/Increase in Accounts Payable	(296,006)		468,741	
Increase/Decrease in Accrued Expenses	39,408		(16,222)	
Decrease/Increase in Provision (Income Tax)	(303)		956	
Increase/Decrease in Advance tax	(7,707)		38,953	
Decrease/Increase in Deferred Income Tax	(4,849)		265	
Decrease in deferred rent (Long term)	(1,104)		(2,207)	
Decrease in deferred rent (Short term)	-		(1,104)	
Depreciation	23,469	(276,192)	24,372	71,950
-		753,822		1,133,368
Cash Flow from Investing Activities				
Decrease in Fixed Asset	30,617		_	
Dividend distribution	(400,000)		(1,440,000)	
Accum Depreciation on Disposed Assets	(30,617)	(400,000)	-	(1,440,000)
Net Increase in Cash		353,822		(306,632)
Cash at the beginning of the period		53,498		360,130
Cash at the end of the period		407,320		53,498

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(For the year ended 31st March 2025)

Note 1: SIGNIFICANCE OF ACCOUNTING POLICIES

Disclosure of Accounting Policies:

Nature of Operations

The Company was incorporated under the laws of the State of Florida for the purpose of distributing decorative laminates of the highest quality for the office and home improvement, as well as the construction industry. Greenlam America Inc., is 100% owned by Greenlam Industries Limited which owns 100% share capital of "Greenlam America Inc."

Greenlam Industries Limited (GIL), had a consolidated revenue of \$277.01 Million for the year ended on March 31, 2025. The company was established with headquarters in Delhi, as India's Premier Interior Infrastructure Company.

Greenlam manufactures Decorative laminates, Compact Boards, Decorative Plywood, Engineered Wooden Flooring, Engineered Door, Door Leaf, Clad and allied products. It distributes laminates to an extensive dealer network spread all over the World.

Greenlam, the flagship decorative laminate brand from Greenlam Industries Limited, is one of India's fastest selling brands and currently it is being exported to 100 plus countries including Canada, USA, Mexico, Colombia, Salvador, Ecuador, Guatemala, UK, Germany, Switzerland, Italy, Netherlands, Poland, Turkey, Australia, New Zealand, Thailand, Indonesia, Taiwan, Hong Kong, China, Malaysia, Singapore, Dubai and Israel.

Revenue and Cost Recognition

The financial statements are prepared using US Generally Accepted Accounting Principles (GAAP), using the accrual method, which requires income to be recognized when earned and expenses when incurred.

Use of Estimates

Management uses estimates and assumptions in preparing these financial statements in accordance with accounting principles generally accepted in the United States of America.

Those estimates and assumptions affect the reported amounts of assets and liabilities and the reported revenues and expenses. Although these estimates are based upon management's best knowledge of current events and actions, actual results could differ from these estimates.

See Accountant's report

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(For the year ended 31st March 2025)

Valuation of Inventory

The company purchases most of its inventory from its parent company (Greenlam Industries Limited). Inventories are carried at the lower of cost and net realizable value. Inventory values are maintained using the "weighted average" method, under a perpetual system, where the cost is adjusted by item, as new units with different pricing are added to the inventory, and old units are sold, "weighted" cost changes. Damaged inventory written off during the year is \$18,746.

Cash Flow Statement

Cash flows are reported using indirect method, whereby profit before tax is adjusted for the effects transactions of a non-cash nature and any deferrals or accruals of past or future cash receipts of payments. The cash flows from regular revenue generating, financing and investing activities of the company are segregated. Cash and cash equivalents on the balance sheet typically comprise cash at bank.

Contingencies and Subsequent Events

Disclosure of contingencies as required by the accounting standard is furnished in the Notes on each account, where disclosure is needed.

Fixed Assets and Depreciation

Fixed Assets are shown on the balance sheet net of accumulated depreciation at Original Cost minus Depreciation (Book Value). Depreciation is provided for on Straight Line Method and Double declining Balance method is applied for Federal Income Tax Purposes.

Goodwill

In the year 2014, Corporation acquired Goodwill from Keystone Laminates Inc. for a total consideration of \$900,000 and the consideration is payable in 36 months. The Goodwill is shown on the balance sheet net of accumulated amortization at Original Cost minus Amortization (Book Value). Amortization is provided for on Straight Line Method (five years) for Federal Income Tax Purposes.

Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the company and the revenue can be reliably measured.

See Accountant's report

(For the year ended 31st March 2025)

Accounting for Taxes on Income

The Company is responsible for Federal and State Income tax as a C corporation. For the year ended March 31, 2025, income tax is accounted for \$278,716 including deferred taxes of \$4,849. Deferred taxes are temporary depreciation timing difference.

Related Party Disclosures

Disclosure of related parties as required by the accounting standards is furnished in the Notes on Accounts.

Note 2: NOTES ON ACCOUNT

Accounts Receivable and Allowance for Doubtful Accounts

Accounts Receivable

The Company's credit policy with its customers typically varies from advance payments at the beginning of the commercial relationship, to 90-day terms based on the creditworthiness and payment experience. Receivables are insured through Euler Hermes Credit Insurance policy.

Allowance for Doubtful Accounts and Bad Debt

Management recognizes Bad Debts using the Allowance Method.

Vendor Deposits

The Company has deposits outstanding with landlords, vendors for advance rents, utilities and other service companies such as delivery and freight as follows:

Adopt A plant leasing Company	129
Ritz 24B, Inc.	13,500
Hines VAF II Doral	5,913
	19,542
Purchases	
Purchases from Greenlam Industries Ltd (Parent Co.)	12,386,230
Purchases from Greenlam Ltd (Related Party)	52,185
Others	13,190
	12,451,605
Other Cost	
Duty	312,290
Freight Outward	367,168
	679,458

See Accountant's report

(For the year ended 31st March 2025)

Accounts Payable

The Company purchases most of its products from its parent Greenlam as needed, as such. The majority of amounts under Accounts Payable, besides Freight and other charges, at the end of this fiscal year were owed to Greenlam Industries Limited, with an outstanding payable of \$256,412.

Accrued Expenses

The Company accrues for utility bills and General Administrative expenses as invoices are received from these vendors. Company also accrues bonus and commission on sales.

Long-term Commitments

The Company has following open agreement with landlord:

Type	Location	Date	Length	Monthly	Total
Office Lease	Miami	Aug 2024 - Dec 2029	57 Months	\$8,144	\$464,195
Warehouse Lease	PA	July 2024 - June 2027	27 Months	\$6262	\$169,084

The Company has following three-year agreement with following Parties:

Parties	Location	Date	Length	Monthly	Total
Keystone Laminates Inc. Consultancy	PA	July 2024 - June 2027	27 Months	\$12,797	\$345,519
Employment Contract	PA	July 2024 - June 2027	27 Months	\$12,265	\$331,155

Capital Stock

As of March 31, 2025, shares subscribed and paid up were:

Number	Type	Par Value	Total value
1,600,000	Common	\$1.00	\$1,600,000
		L	

See Accountant's report

GREENLAM AMERICA INC

Schedules forming part of the Accounts

(As at 31st March, 2025)

			(US\$)
4	0 1 1 1 1 1	March 2025	March 2024
\boldsymbol{A}	Cash and Bank		
	Citi Bank NA.	406,754	52,932
	Cah in Hand	566	566
		407,320	53,498
\boldsymbol{B}	Accounts Receivables		
	Total Debtors	2,653,449	2,349,480
	Less-Provisions for Doubtful Debts	(13,991)	
	2000	2,639,458	<u>(1,482)</u> 2,347,998
		2,007,100	2,577,770
\boldsymbol{C}	Prepaid Expenses		
	Credit Insurance	4,399	5,426
	Guest House Rent	13,500	13,000
		17,899	18,426
D	Advance Tax	17,022	0.215
		17,022	9,315 9,315
		113022	7,313
${m E}$	Vendor Deposit		
	Hines VAF II Doral, L.P.	5,913	5,913
	Ritz 24B, Inc.	13,500	13,500
	Adopt A Plant	129	129
		19,542	19,542
F	Goods in Transit		
	Goods in Transit	326,546	617,727
		326,546	617,727
\boldsymbol{G}	Inventory		
	Pennsylvania WH	664,756	611,666
	VMI Colombia	17,813	41,555
		682,569	653,221
		302,307	033,221

The accompanying reports and notes are integral parts of these statements

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GRENLAM AMERICA INC.

(As at 31st March, 2025)

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Fixed Assets

74,410	148,893	30,617	23,469	156,041	30,617 223,303	30,617	1	253,920	Total
ı	29,206	917	ı	30,123	29,206	917		30,123	Warehouse Equipment
55,421	106,082	24,952	21,380	109,654	161,503	25,067		186,570	Furniture & Fixtures
18,989	13,605	4,748	2,089	16,264	32,594	4,633		37,227	Office Equipment
Carrying Value	Accum Deprat 31 March 2025	Depreciaion on Disposals for the year	Depreciation for the year	Accum. Depreciation at March 31, 2024	Cost as at 31 March 2025	Disposal during the year	Additions during the year	Original cost	Assets

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Goodwill

•	900,000	1	900,000	900,000	1	900,000	Total
-	900,000	1	900,000	900,000	1	900,000	Goodwill
Carrying Value	Accumulated Amortization at 31 March 2025	Amortization for the year	Accumulated Amortization till March 31 2024	Cost as at 31 March 2025	Additions during the year	Original cost	Assets

GREENLAM AMERICA INC

Schedules forming part of the Accounts (As at 31st March, 2025)

		March 2025	(US\$)	March 2024
J	Accounts Payable			
	Greenlam Industries Limited, Holding Company	256,412		583,342
	Other Payables	156,950		126,026
		413,362		709,368
K	Accrued Expenses and Provisions			
	Freight, Duties and Clearing	8,737		2,927
	Bonus and Commission	211,298		177,700
		220,035		180,627
L	Deferred Income Tax Liability			
	Federal Income Tax	21,089		20,555
	Florida state Income tax	_		5,383
		21,089		25,938
M	Provision for Income taxes			
	Federal and State Income Tax (Payable)	7,795		8,098
		7,795		8,098
N	Deferred Rent (Short term)			
	Deferred Rent (Short term)	_		1,104
		_		1,104
P	Capital Stock			
	Issued Subscribed and Paid up	1,600,000		1,600,000
		1,600,000		1,600,000
\boldsymbol{Q}	Retained Earnings			
	Opening Balance as of 1st April	1,292,471		1,671,053
	Net Income for the Year	1,030,014		1,061,418
	Dividend distribution during the period	(400,000)		(1,440,000)
	Balance as on 31st March	1,922,485		1,292,471

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The accompanying reports and notes are integral parts of these statements